

Results of Operations for the Second Quarter of the Fiscal Year Ending June 30, 2023

February 14, 2023

MarketEnterprise Co., Ltd.



Agenda

1H FY6/23 Results of Operations

2 Overview of Business Results by Segment

FY6/23 Forecasts

4 Appendix

1H FY6/23 Results of Operations



Executive Summary



Net sales

- ✓ Record-high first half sales, which were 49.2% of the FY forecast
- ✓ YoY sales growth in the 1Q and 2Q in all business segments

Operating profit

- ✓ Smaller operating loss despite substantial advertising activities, workforce growth, new locations and other expenditures
- ✓ Returned to profitability (operating profit basis) in the second quarter, the first time since 2Q FY6/21

Outlook

- ✓ First half sales and earnings are mostly as expected.
- ✓ No change in the FY6/23 forecasts: sales of ¥15 billion, operating profit of ¥300 million

1H Statement of Income



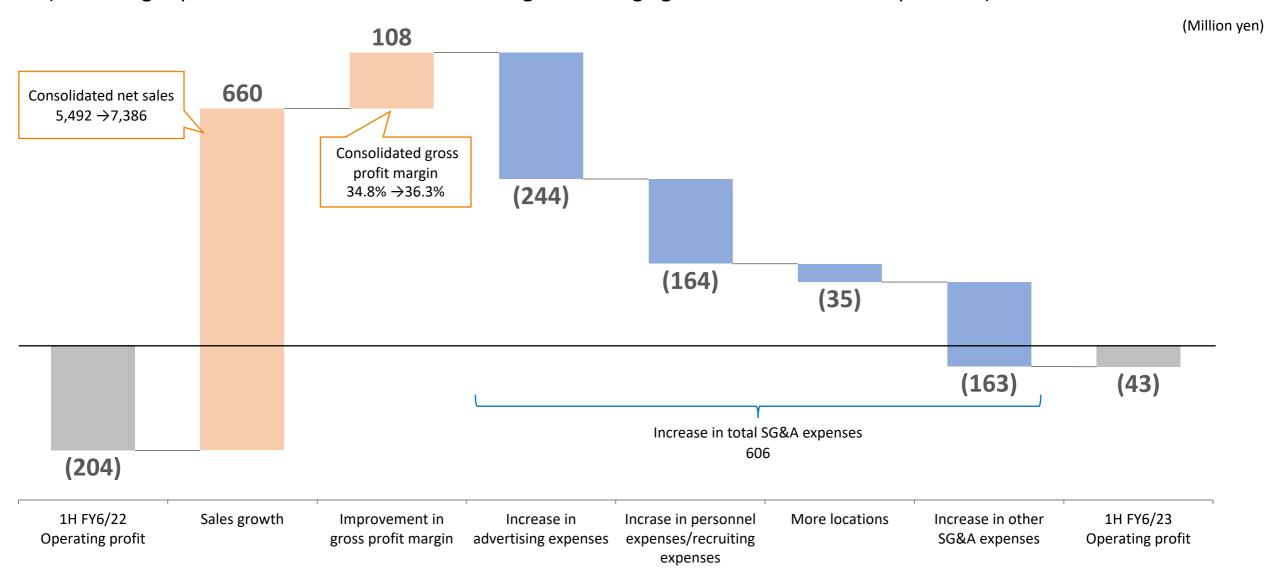
✓ Performance was expected with YoY sales growth and an improvement in profitability

	1H FY6/22	1H FY6/23	YoY change	
	10/22		Amount	%
Net sales	5,492	7,386	+1,893	+34.5%
Gross profit	1,914	2,682	+768	+40.1%
Operating profit	(204)	(43)	+161	-
Ordinary profit	(221)	(73)	+148	-
Profit attributable to owners of parent	(177)	(134)	+43	-

1H Analysis of Change in Operating Profit



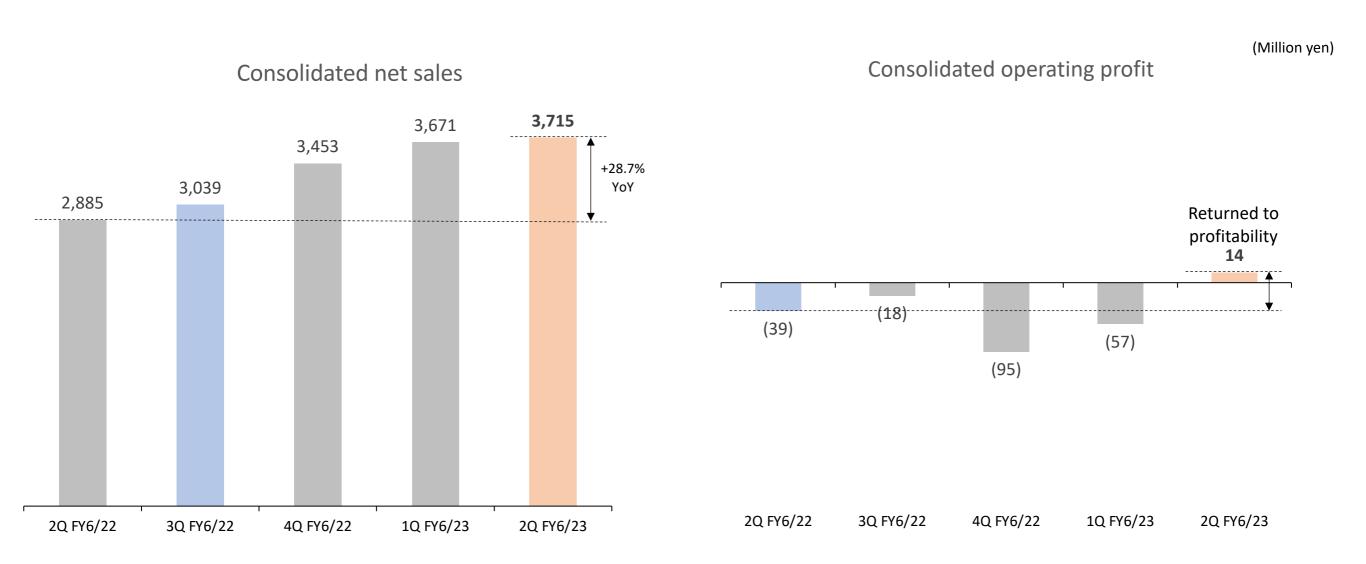
✓ Smaller 1H operating loss despite large expenditures for advertising and personnel (Recruiting expenses include the cost of recruiting new college graduates who start in April 2023)



Quarterly Consolidated Sales and Operating Profit



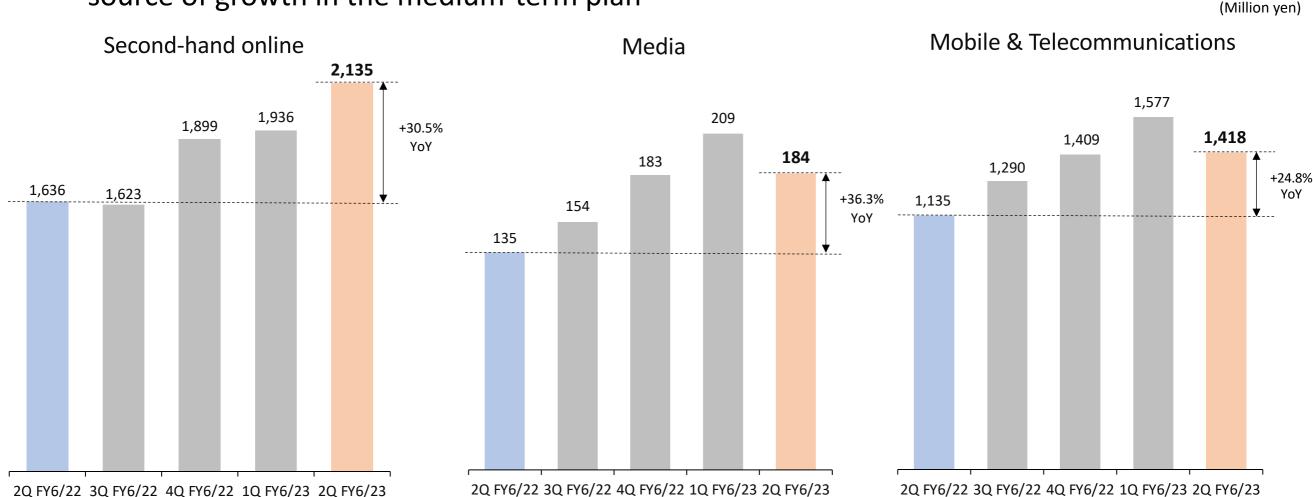
✓ Became profitable in the second quarter on an operating profit basis



Quarterly Consolidated Sales By Business Segment



- ✓ YoY sales growth in all business segments in the 1Q and 2Q
- ✓ Record-high quarterly sales in the second-hand online business, which is the main source of growth in the medium-term plan



Overview of Business Results by Segment



Progress on Business Strategy and Action Plan



Business	segment and strategies	Action plan	Progress
Reuse services for individuals Business Strategy Increase purchase requests Increase purchasing capacity Target new customer segment Machinery (Agricultural Equipment) Business strategy Purchase a larger volume of equipment Increase sales channels to companies Oikura Business Strategy Increase awareness of Oikura More fee-paying member stores		More recruiting, mainly at-home purchasing personnel	 Faster hiring of experienced people; headcount up 14 in the 2Q to 146 At this time, plan to hire 45 new college graduates in April 2023
	Lincrease purchase requests	Open new locations (Chiba Reuse Center)	The new Chiba Reuse Center opened in October 2022 and is operating as planned
	Larget new customer segments	Increase diversity of sales channels	Full-scale start of sales channel expansion in the 3Q
	Increase equipment purchases and sales involving companies in Japan	Using synergies from the 4Q FY6/22 acquisition of Farmally's agricultural equipment business to purchase more used equipment from companies in Japan	
	Lincrease sales channels to	More export growth by using many sales activities targeting companies in other countries	Delays in developing new export clients
	Business Strategy Lincrease awareness of Oikura More fee-paying member	More partnerships with local governments	 Partnerships increasing steadily; up by 10 in the 2Q to 16 Population coverage ratio (local gov't partnership population/Japan population) increased to 6.9%
		More active member stores paying monthly fees	Slower increase in member stores; up 11 in the 2Q to 371
Media Business Strategy Steady sales growth		Diversification of sales by broadening and deepening positions in current business domains	Progress with diversification of the profit structure due to a big increase in media revenue, which is separate from the large mobile & telecommunications business
		Horizontal expansion into new business domains	Finalized plans for adding new business domains; trial operations beginning in the 3Q
Mobile & Telecommunications Business Strategy └Increase future earnings		Add new WiMAX5G subscribers	Performing basically as expected; more than 75,000 subscribers at end of 2Q
		Increase ARPU of current subscribers (sales per subscription)	Growth of future revenue (gross profit from future service fees expected from current telecommunication service contracts) is faster than expected

Second-hand Online Business

Second-hand Online Business: Quarterly Results



- ✓ Net sales: YoY sales growth in all three businesses
- ✓ Profit: Improvement in profitability due to sales growth

(Million yen) Net sales Operating profit 2,135 37 1,936 1,899 36 30 579 1,636 1,623 **73** 444 58 31 487 31 294 346 48 +180.7% YoY 32 26 1,519 1,455 1,382 1,310 1,245 2Q FY6/22 4Q FY6/22 1Q FY6/23 3Q FY6/22 2Q FY6/23 1Q FY6/23 2Q FY6/23 2Q FY6/22 4Q FY6/22 3Q FY6/22 _Machinery (agricultural For individuals Oikura equipment)

Second-hand Online Business

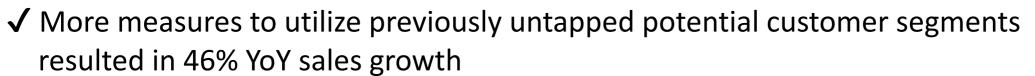
- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

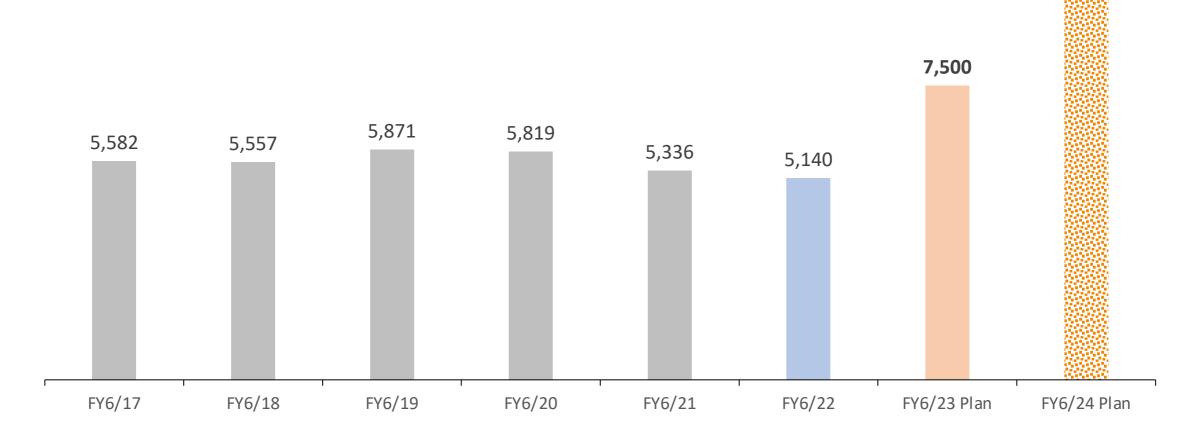
Reuse Services For Individuals (1): Net Sales Plan (in FY6/22 earnings announcement)



10,000

√ Hired more people for purchases at customers' homes and opened the Chiba
Reuse Center



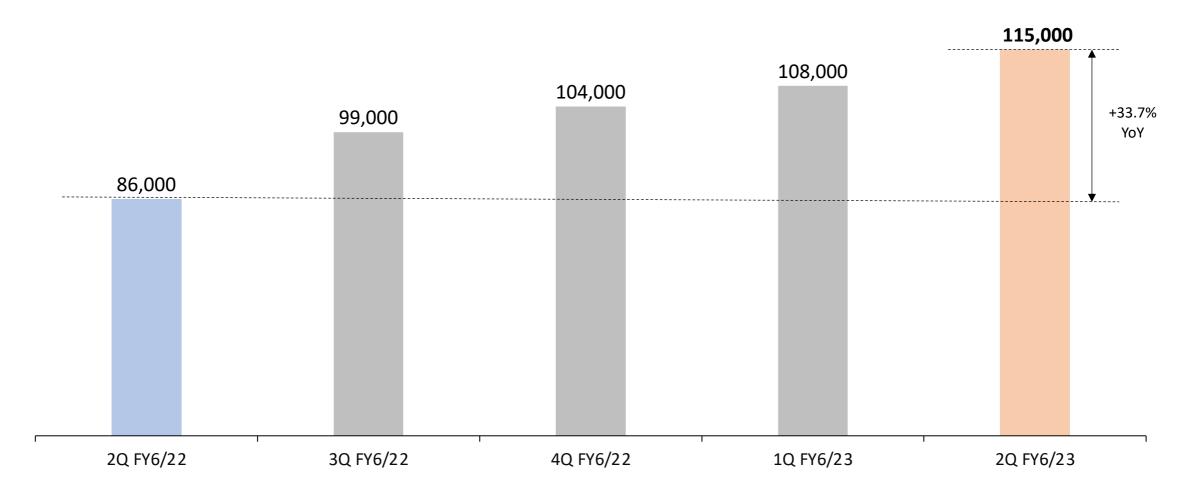


Reuse Services For Individuals (2): Quarterly Purchase Requests



✓ Purchase requests continue to climb backed by very strong demand in the 1Q and 2Q

(Number of requests)

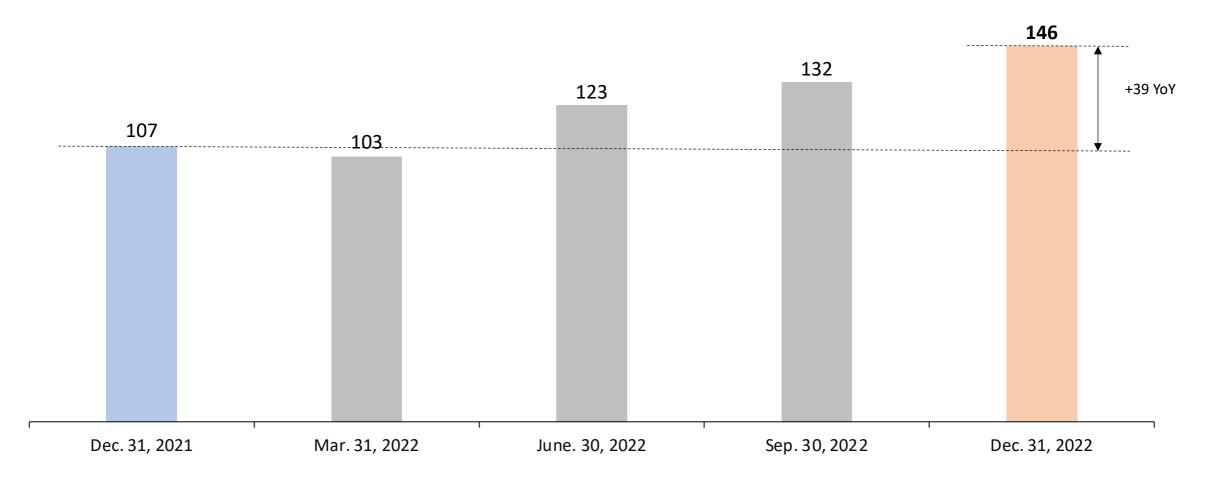


Reuse Services For Individuals (3): Quarterly Headcount



- √ Faster hiring of people with previous work experience; workforce up 39 YoY to
 146 at end of 2Q
- ✓ At this time, plan to hire 45 new college graduates in April 2023

(Number of employees)

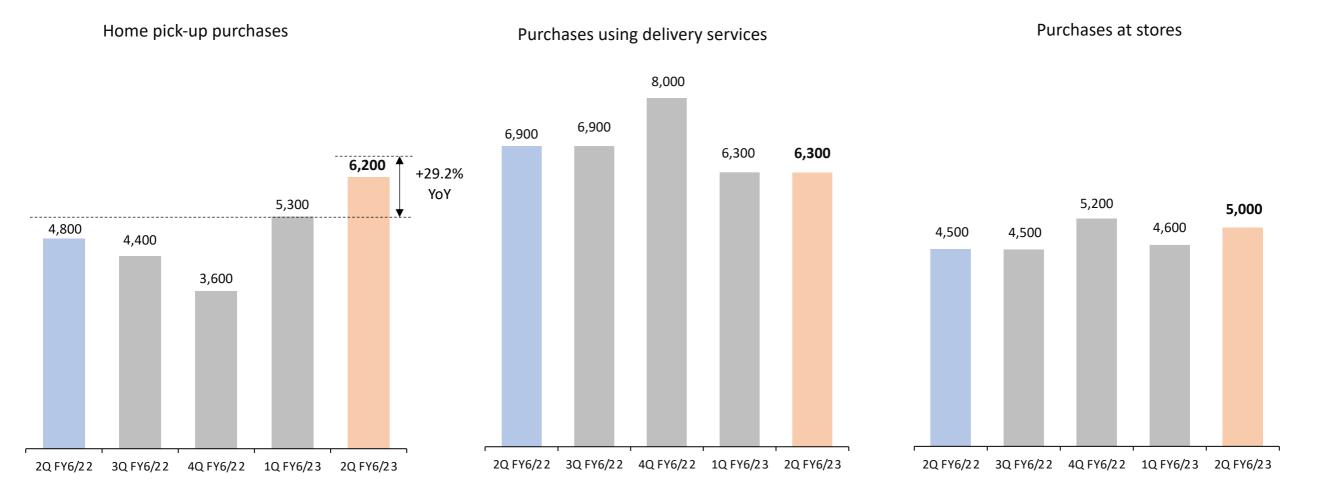


Reuse Services For Individuals (4): Quarterly Purchases



- ✓ As planned, concentrating on home pick-up purchases of high-priced items, an activity that targets a customer need not readily visible
- √ Record-high home pick-up purchases in the 1Q and 2Q

(Unit: Items purchased)

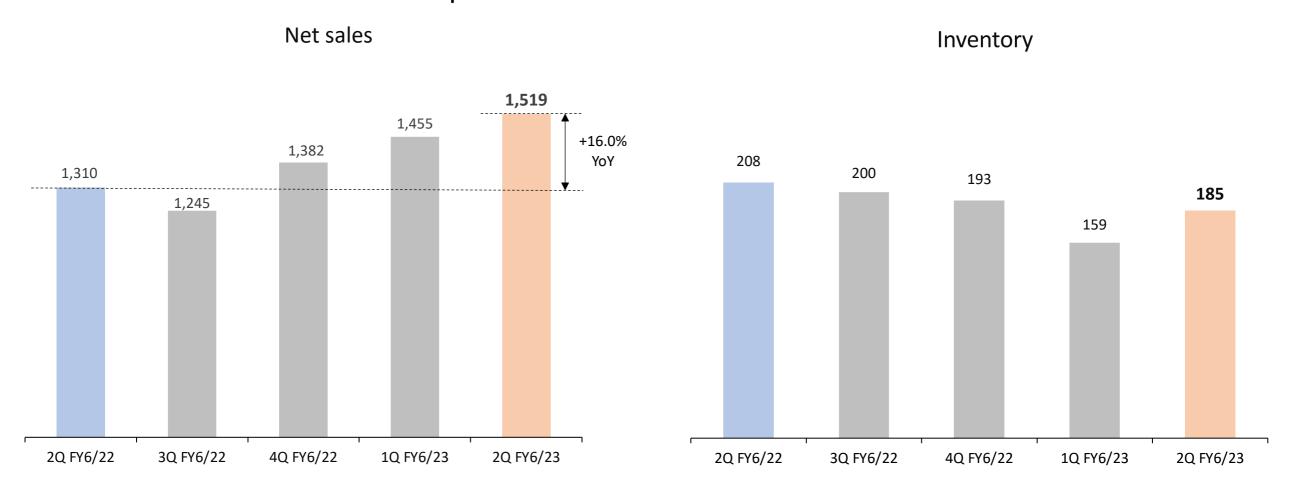


Reuse Services For Individuals (5): Quarterly Sales and Inventory Levels



- ✓ Net sales: Sales growth YoY
- ✓ Inventory: Decreased YoY because of strong sales but higher in 2Q vs. 1Q;

inventories are as planned



Reuse Services For Individuals (6): The New Chiba Reuse Center



•Began operating a reuse center in the city of Chiba to increase purchasing capacity in the Tokyo area in response to rising demand for home pick-up purchases of second-hand items at customers' homes.



- Address
 - 4-1-40 Miyanogidai, Hanamigawa-ku, Chiba-shi, Chiba Prefecture
- •Site area 2598.21 m²
- •Total floor area 872.56 m²
- Opened on October 13, 2022

Reuse Services For Individuals (7): Key Strategic Goals in FY6/23



- ✓ Starting in FY6/23, many activities to target previously unused customer segments previously in order to create and meet new sources of demand
- ✓ More hiring and training of purchasing personnel along with measures to improve productivity



Currently targeted customers

- Individuals with clear needs involving second-hand items and who know the value of reselling these items
- Individuals who sell these items when offered a proper procedure and price (conventional MarketEnterprise business model)

Additional customer segments

- Individuals who are not well aware of their needs involving second-hand items
- Use direct communications to raise the awareness of these needs

→Use sales activities with consultations to create new sources of demand.

Second-hand Online Business

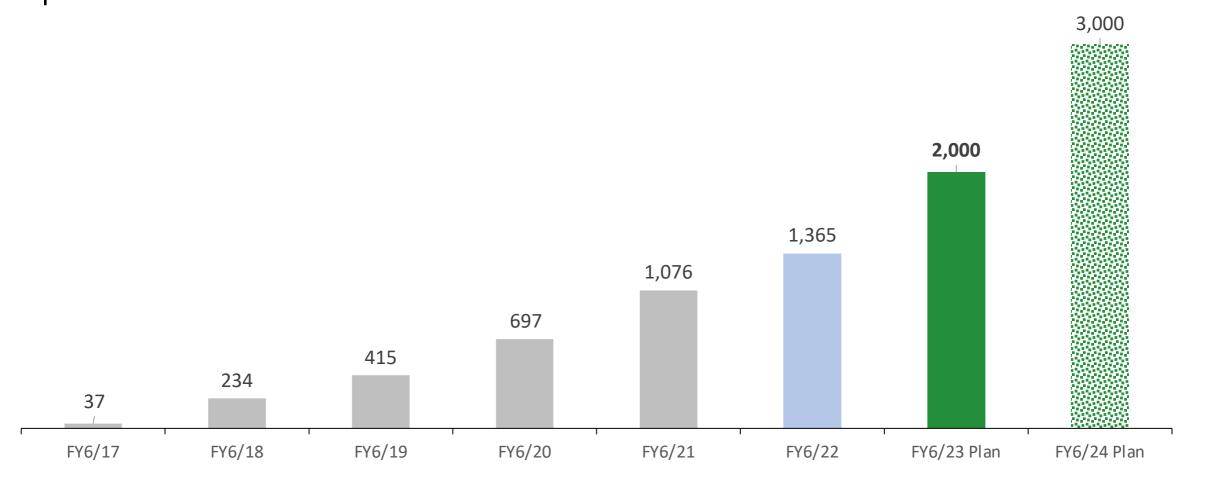
- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Machinery (Agricultural Equipment) (1): Net Sales Plan (in FY6/22 earnings announcement)



✓ Use synergies from the acquisition of the Farmally agricultural equipment business to strengthen activities for selling used agricultural equipment to companies in Japan and other countries



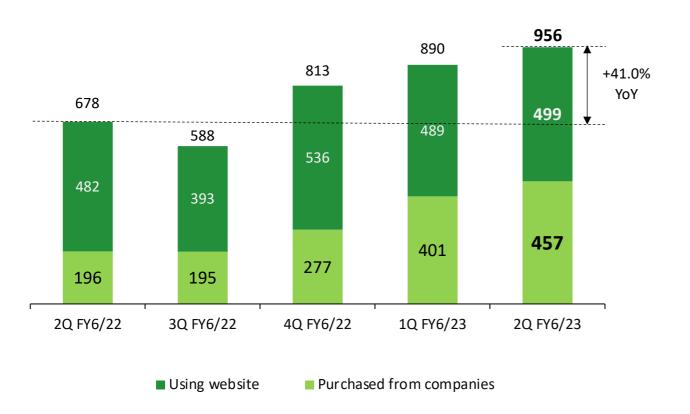


Machinery (Agricultural Equipment) (2): Number of Items Purchased and Purchase Amount Trends

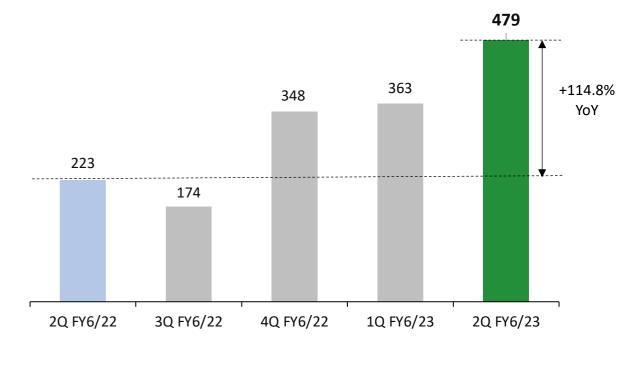


√ Steady growth of purchases from companies

Number of Items Purchased



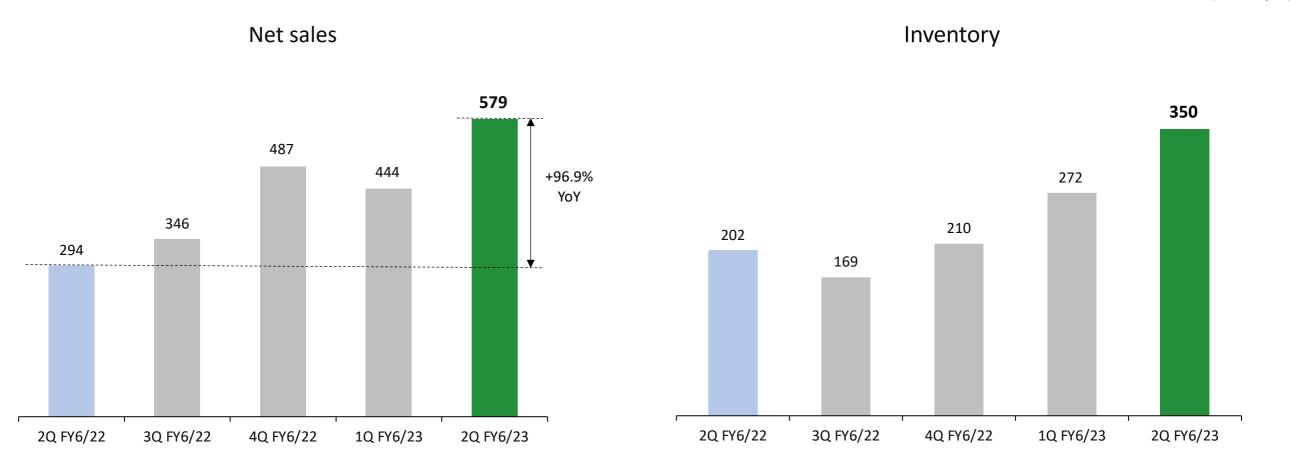
Monetary volume of purchases



Machinery (Agricultural Equipment) (3): Quarterly Sales and Inventory Levels



- ✓ Net sales: Steady growth
- ✓ Inventory: Increasing due to the large volume of purchases of used equipment for resale



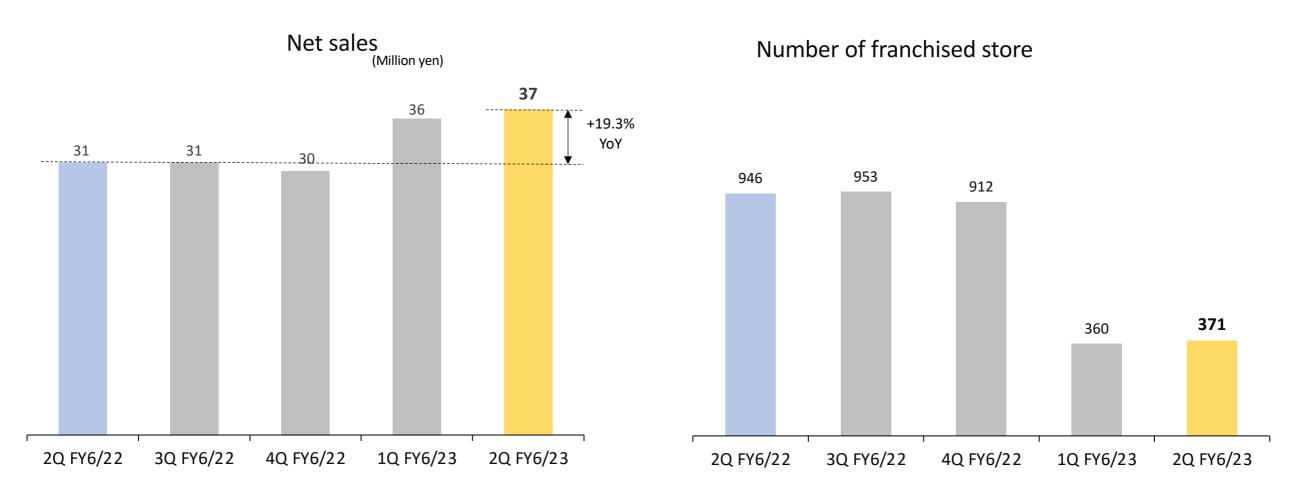
Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Oikura (1): Net Sales and Number of Franchised Stores



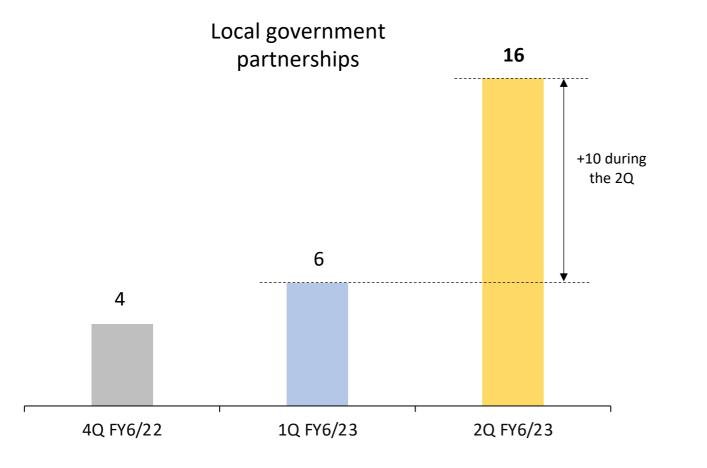
- ✓ Net sales: YoY sales growth due to higher monthly income per store
- ✓ Franchised stores: Switched from a fee based on sales to a monthly fixed fee in FY6/23; sharp drop in the number of stores YoY but a small 2Q increase. Big increase in sales per store



Oikura (2): Oikura Local Government Partnerships



- ✓ The number of these partnerships is increasing steadily and was up by 10 in the 2Q to 16.
- ✓ These partnerships have increased to cover 6.9% of Japan's population (based on total population of partnership cities/municipalities). Moving even faster to use public-private sector cooperation for reusing items in order to lower the volume of trash.



New partnerships in the second quarter

- October 2022
 - Hitachinaka City, Ibaraki/ Sakado City, Saitama/ Osaka City, Osaka
- November 2022
 - Nishinomiya City, Hyogo/ Tokorozawa City, Saitama/ Fujieda City, Shizuoka
- December 2022
 - Shibuya-ku, Tokyo/ Kita-ku, Tokyo/ Kutchan town, Hokkaido/ Fukushima City, Fukushima

Media Business

Media Business (1): Net Sales Plan (in FY6/22 earnings announcement)



- ✓ Diversification of sales by broadening and deepening positions in current business domains
- ✓ Horizontal expansion into new business domains



Media Business (2): Quarterly Results

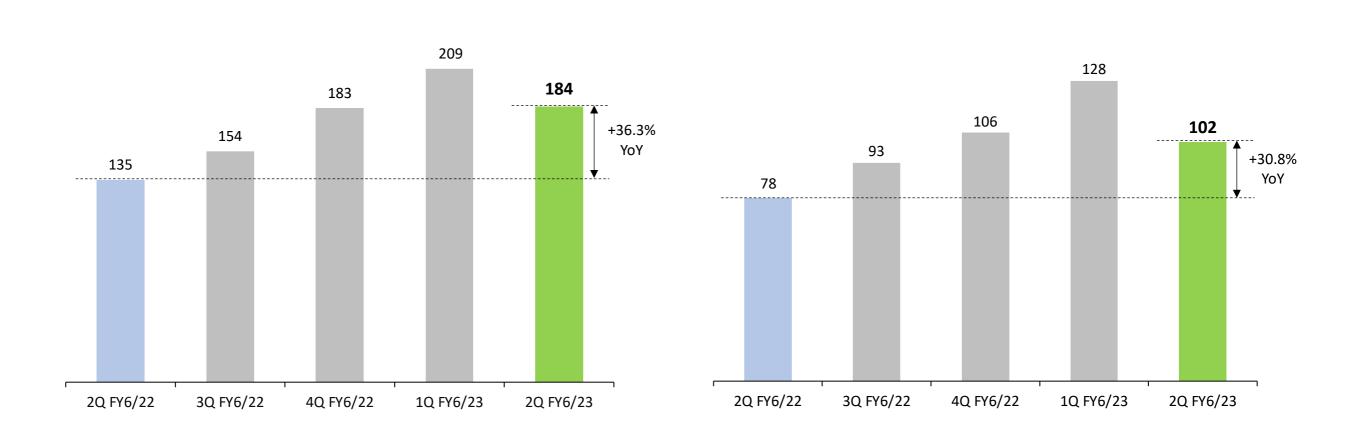
Net sales



Segment profit (loss)

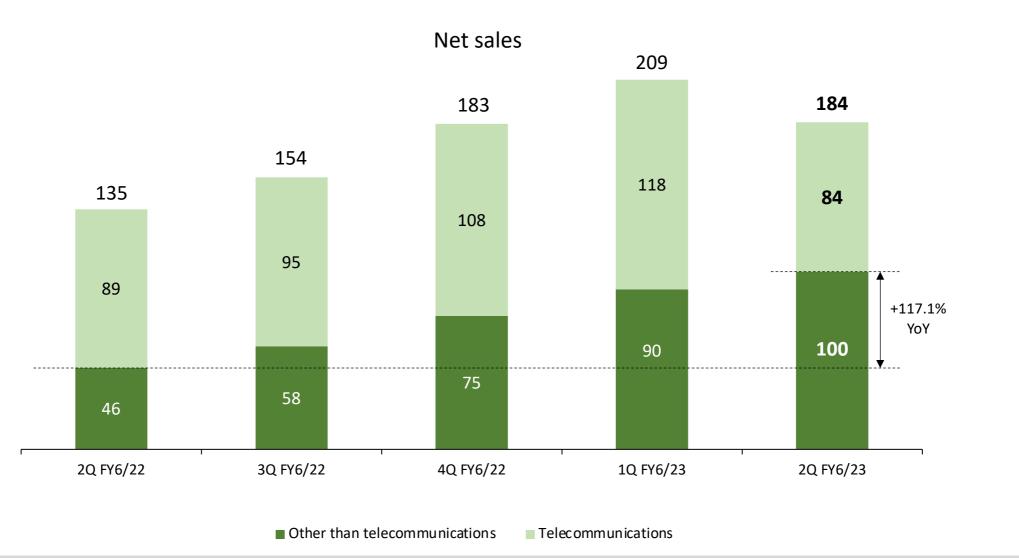
✓ Net sales: YoY sales growth due to more customers sent to this business from within the MarketEnterprise Group and from external sources

✓ Profit: YoY earnings growth due to measures to operate efficiently, as in the 1Q



Media Business (3): Quarterly Sales Composition

- ✓ Telecommunications performance is strong; a big increase in sales in other categories
- ✓ Progress with diversification is creating a more stable profit structure

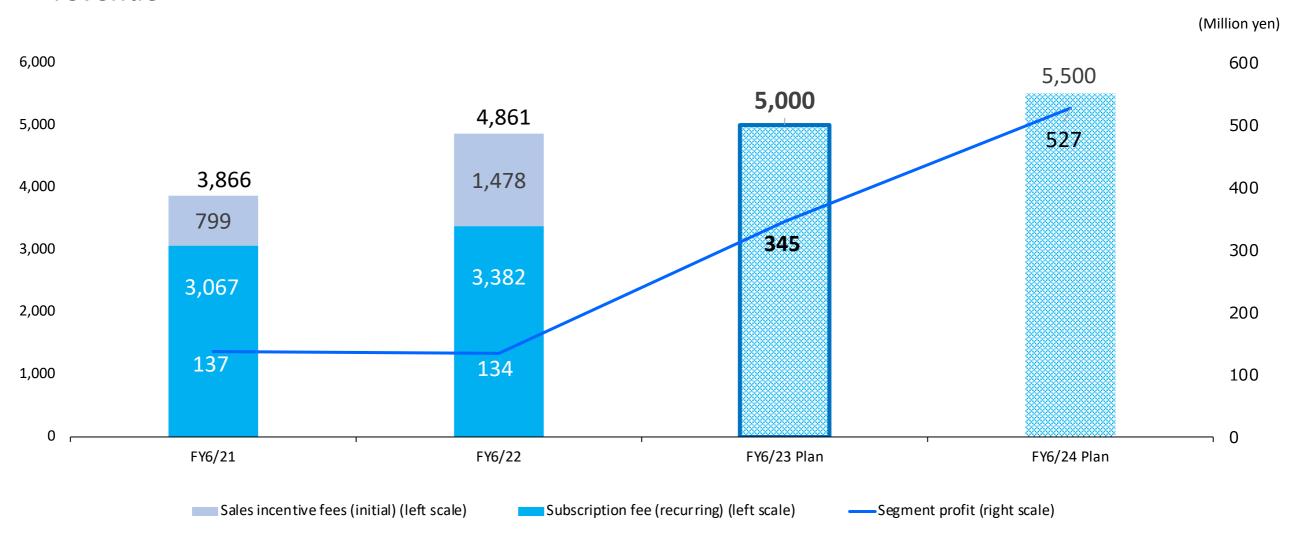


Mobile & Telecommunications Business

Mobile & Telecommunications Business (1): Business Plan (in FY6/22 earnings announcement)



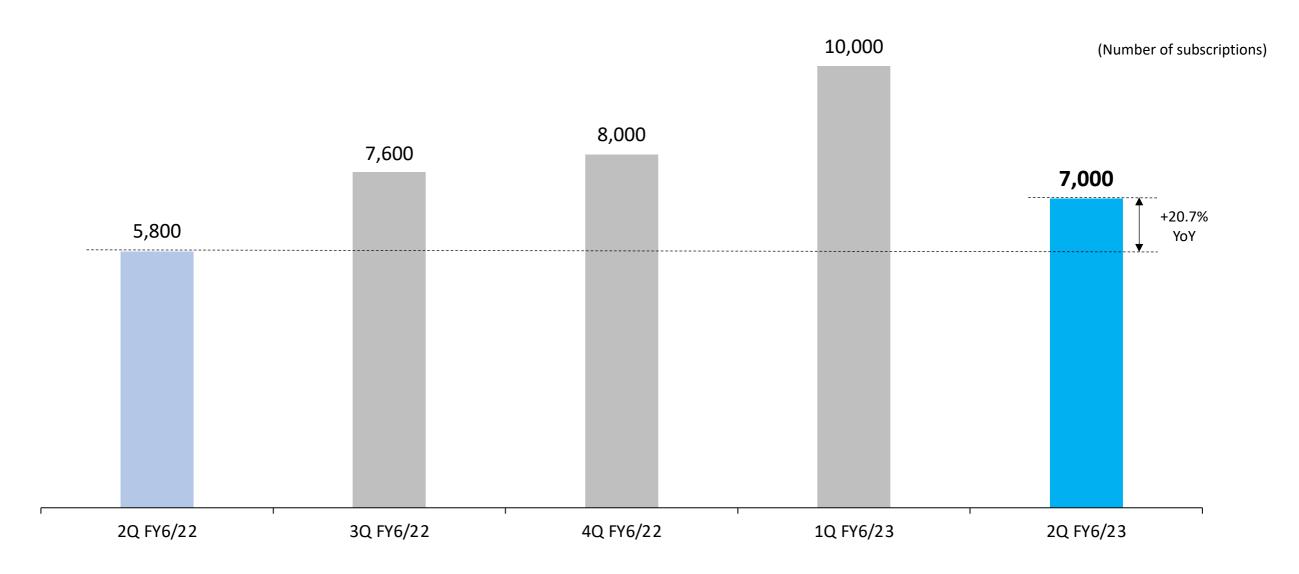
✓ More activities to increase WiMAX5G customers and focusing on the growth of recurring revenue



Mobile & Telecommunications Business (2): New Service Subscriptions MARKET ENTERPRISE



✓ New service subscriptions increasing steadily

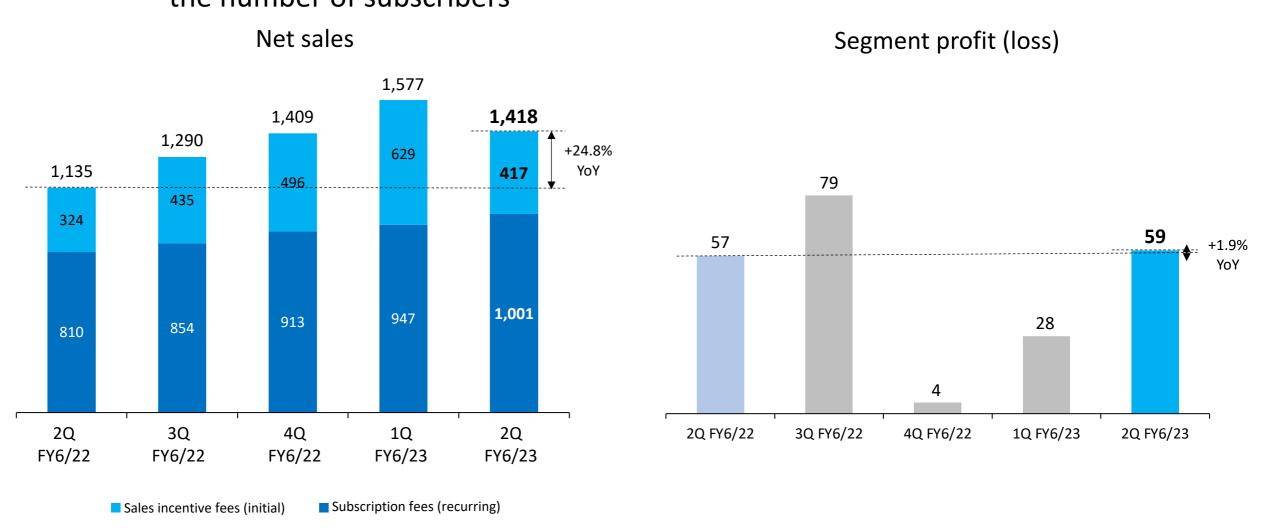


Mobile & Telecommunications Business (3): Quarterly Results



✓ Net sales: Sales increased YoY and recurring revenue surpassed ¥1 billion in the 2Q

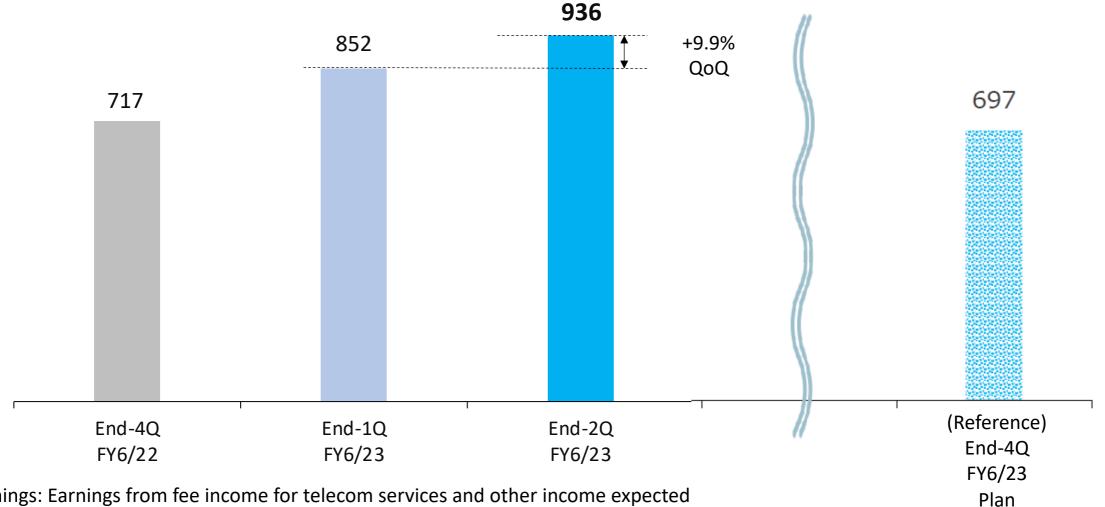
✓ Profit: Earnings up as sales growth offset higher advertising expenditures for increasing the number of subscribers



Mobile & Telecommunications Business (4): Future Earnings



√ Future earnings are increasing steadily due to the shift starting in FY6/23 to recurring revenue



^{*}Future earnings: Earnings from fee income for telecom services and other income expected from current service subscriptions

Mobile & Telecommunications Business (5): Recognition From Customers



✓ First place in the mobile router and home router categories of the 2022 popularity ranking of mobile communication providers by kakaku.com.

(Rankings are for January to December 2022)





FY6/23 Forecasts



Plan for Activities in 2H FY6/23 and Afterward



Business segment and strategies		Initial Action Plan	2Q perfor- mance	Actions in 2H FY6/23 and afterward (key initiatives are underlined)
Second-hand online	Reuse services for individuals Business Strategy Increase purchase requests Increase purchasing capacity Target new customer segments	More recruiting, mainly at-home purchasing personnel	O	Recruiting proceeding as planned →Increase training to make new people <u>productive</u>
		Open new locations (Chiba Reuse Center)	0	Addition of locations as planned is building a base for faster than expected profit growth → Consider more locations in the Kanto area to handle the rising number of purchase requests
		Increase diversity of sales channels	Δ	No significant progress in 1H → Add ME's own sales channels, consider alliances with other platform operators
	Machinery (Agricultural Equipment) Business strategy Purchase a larger volume of equipment Increase sales channels to companies	Increase equipment purchases and sales involving companies in Japan	0	Steady growth of purchases and inventory growth → Reexamine purchasing standards to establish a sound base for profitability
		More export growth by using many sales activities targeting companies in other countries	Δ	No significant progress in 1H →Add sales channels to strengthen sales <u>activities</u>
	Oikura Business Strategy Increase awareness of Oikura More fee-paying member stores	More partnerships with local governments	0	Steady growth until 1H →Continue to expand the number of partnerships with local governments
		More active member stores paying monthly fees	Δ	Small increase in member stores Step up sales activities to add member stores and increase the number of new member store contracts
Media Business Strategy └Steady sales growth		Diversification of sales by broadening and deepening positions in current business domains	0	Rapid growth outside the telecommunications sector → Upgrade/expand content for even more diversification
		Horizontal expansion into new business domains	0	Established plan for new businesses →Start trial operations in the 3Q with goal of adding new sources of earnings
Mobile & Telecommunications Business Strategy Lincrease future earnings		Add new WiMAX5G subscribers	0	Steady growth in 1H → Build a strong base for growth during the peak March-April sales season
		Increase ARPU of current subscribers (sales per subscription)	0	Future earnings are rising faster than expected → Sell service plans that generate current earnings

FY6/23 Forecast



√ No change to the initial plan

(Million yen)

	FY6/22	FY6/23	
Net sales	11,986	15,000	
Operating profit	(319)	300	
Ordinary profit	(328)	275	
Profit attributable to owners of parent	(404)	167	

Medium-term Performance Target (in FY6/22 earnings announcement)



- ✓ Accomplish the earnings plan through sales growth supported primarily by the second-hand online business
- ✓ Build a stable profit structure by increasing the volume of future earnings in the mobile & telecommunications business

(Million yen)

	FY6/21 (Results)	(Previous fiscal year) FY6/22 (Results)	(Current fiscal year) FY6/23 (Plan)	(Next fiscal year) FY6/24 (Plan)
Net sales	10,875	11,986	15,000	20,000
Second-hand Online	6,580	6,631	9,804	13,744
Second-hand services for individuals	5,350	5,140	7,500	10,000
Machinery (agricultural equipment)	1,061	1,365	2,000	3,000
Oikura	169	125	304	744
Media	519	599	700	800
Mobile & Telecommunications	3,866	4,861	5,000	5,500
Operating profit	54	(319)	300	1,200
Operating profit to net sales	0.5%	-2.7%	2.0%	6.0%
Operating profit + Future earnings	373	398	997	1,950

Appendix: Company Overview





Origin of our name MARKET + ENTERPRISE

Our philosophy

Use business activities that build win-win relationships and remain an organization where people truly enjoy their jobs

Our long-term vision

Be an optimized trading company for the creation of a sustainable society

*Our purpose is expressed by the name of our company and our long-term vision

Company Profile



Name MarketEnterprise Co., Ltd. Past Awards

Established July 7, 2006 (Operations started: November 1, 2004)

Business Second-hand Online Business, Media Business, Mobile & Telecommunications Business

Capital 325,937,400 yen (As of June 30, 2022)

Directors Yasushi Kobayashi, President, CEO

Tomoyuki Kamo, Senior Managing Director, COO

Kenichi Imamura, Director, CFO

Kohei Terada, Outside Director Representative Director and CEO of Warehouse TERRADA

Hitoshi Tanii, Outside Director Chairman of Synergy Marketing, Inc.

Masaki Yamazaki, Full-time Audit & Supervisory Board Member

Eisuke Ito, Audit & Supervisory Board Member Certified public accountant, President of Eisuke Ito Accounting Firm

Tetsuya Oi, Audit & Supervisory Board Member Lawyer, Partner of TMI Associates

Headquarters Tokyo Tatemono Kyobashi Bldg 3F, 3-6-18 Kyobashi, Chuo-ku, Tokyo 104-0031

Employees 473 (including part-time employees) * As of June 30, 2022

Listed stock Prime Section of the Tokyo Stock Exchange (Stock code: 3135) market

Affiliates MEmobile Co., Ltd. ME Trading Co., Ltd

UMM CO., LTD.

MARKETENTERPRISE VIETNAM Co., Ltd.

- Japan Technology Fast50, Deloitte Touche Tohmatsu (2015, 2016, 2017, 2020)
- Deloitte Asia Pacific Area Technology Fast500 (2015, 2016, 2017)
- Chairman Award, Venture Awards Japan, the Organization for Small & Medium Enterprises and Regional Innovation, JAPAN (2015)
- EY Entrepreneur Of The Year 2013 Japan, Ernst & Young ShinNihon LLC.
- Grand Prix winner, YAHUOKU! Best Store Awards (2017, 2018, 2019)
- Team Award, Link and Motivation Inc. (2020)



Business Sites



17 locations in Japan and 1 overseas

- Headquarters and Kyobashi branch, MarketEnterprise Co., Ltd.
 Chuo-ku, Tokyo
- Contact Center/ Customer Support Center

 Sumida-ku, Tokyo/ Tokushima City, Tokushima
- Reuse centers

 Sapporo, Hokkaido/ Sendai, Miyagi/ Wako, Saitama/ Koto-ku,
 Tokyo/ Fuchu City, Tokyo/ Yokohama City, Kanagawa/ Nagoya
 City, Aichi/ Suita City, Osaka/ Kobe City, Hyogo/ Fukuoka City,
 Fukuoka/ Tottori City, Tottori/ Yuki City, Ibaraki/ Chiba City,
 Chiba

- MEmobile Co., Ltd.
 Sumida-ku, Tokyo
- ME Trading Co., Ltd.

 Tottori City, Tottori/ Yuki City, Ibaraki
- UMM CO., LTD.
 Chuo-ku, Tokyo
- MARKETENTERPRISE VIETNAM CO., LTD.

 HCMC, Vietnam

Business Portfolio



A diverse business portfolio with all activities based on the vision of operating as

an optimized trading company for the creation of a sustainable society







Sustainability



The MarketEnterprise Group uses all of its businesses to play a role in accomplishing the Sustainable Development Goals that were adopted by the United Nations in September 2015.

SUSTAINABLE GALS DEVELOPMENT GALS





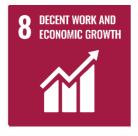
































Medium-term Management Plan



(Excerpt from the FY6/21 and Medium-term Management Plan Presentation Material)

FY6/2024

Net sales: ¥20 billion (+84% vs. FY6/21)

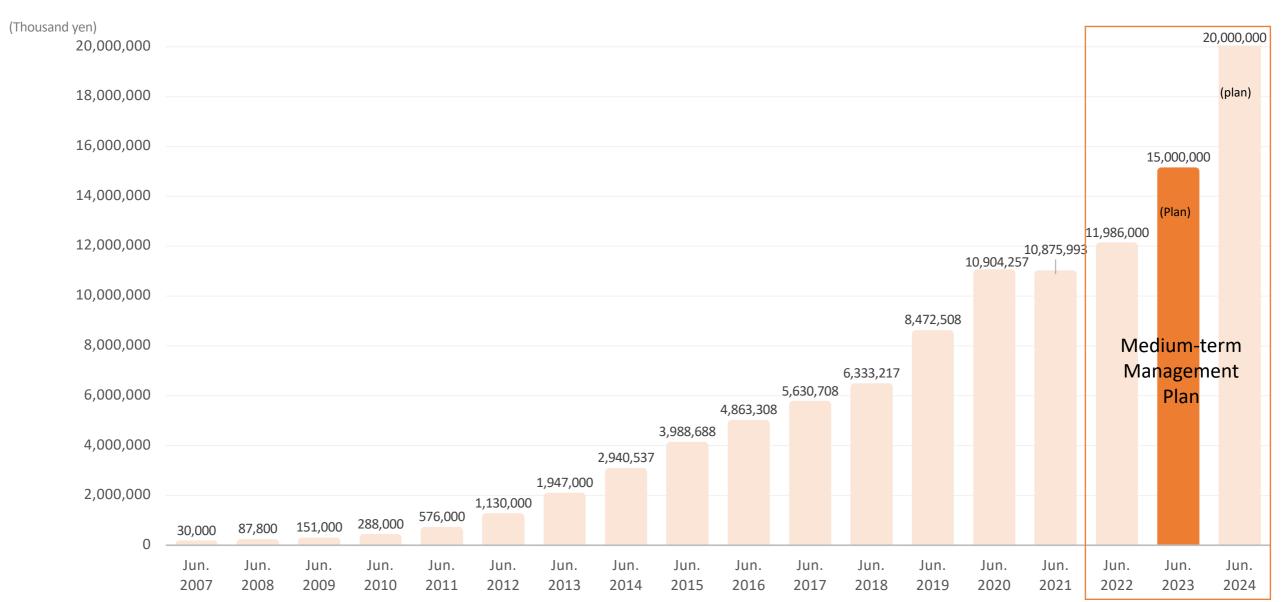
Operating profit: ¥1.2 billion (up 22.1 times vs. FY6/21)

Goal is combined operating profit of at least ¥2.5 billion in two fiscal years, including the following fiscal year

Net Sales



Many activities are under way to accomplish the medium-term plan's goals



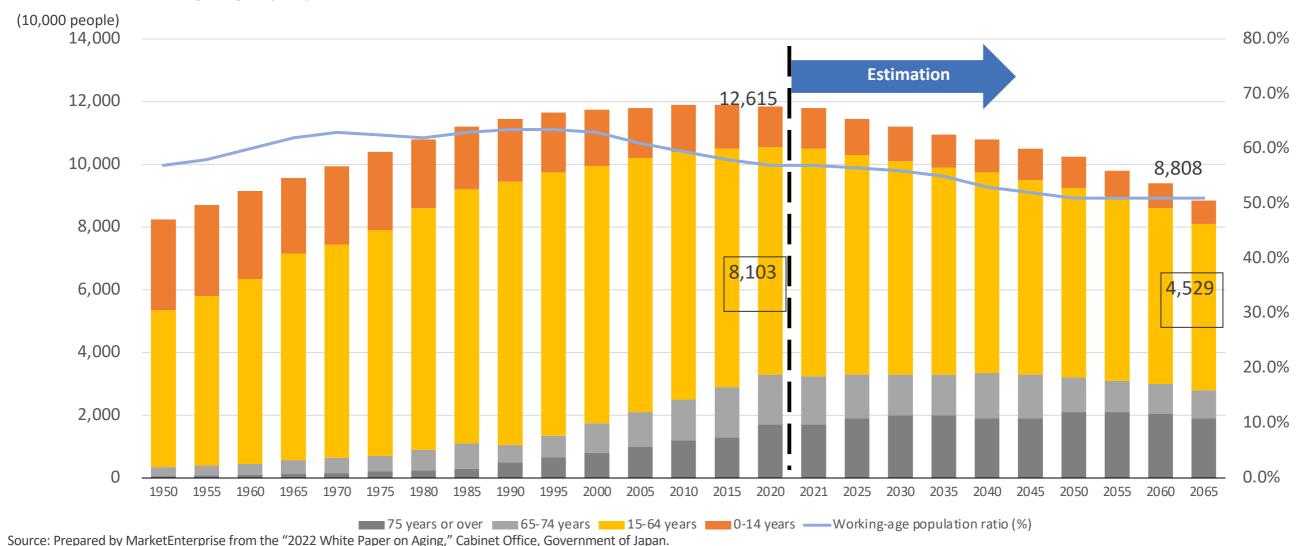
Our Market Recognition: Population Loss and Aging of Society



49

The total population of Japan in 2065 will be 88.08 million, down 30.2% from 2020.

The working-age population (15-64) will be 45.29 million in 2065, 44.1% below the 2020 level.



Our Market Recognition: Growth of the Reuse Market



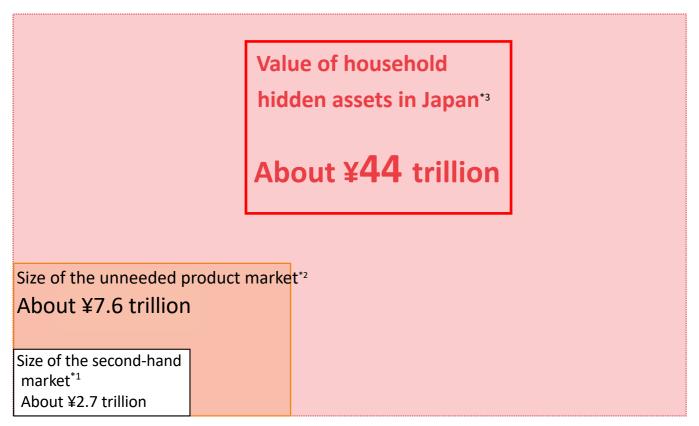
The reuse market growing steadily

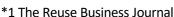


Our Market Recognition: Potential Reuse Market

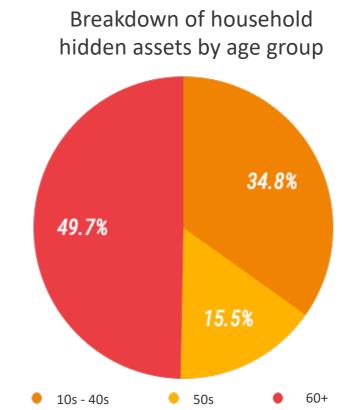


Potential reuse market: The value of household hidden assets is estimated at roughly 44 trillion yen, of which 65% is owned by seniors (Age 50+).





^{*2} Infrastructure for a Data-driven Society in Japan (E-commerce Market Survey), Ministry of Economy, Trade and Industry (2017)



^{*} Prepared by MarketEnterprise based on Consumer Hidden Assets Survey Committee press release (December 2021) and Population Estimates by the Statistics Bureau of Japan (as of August 2021)

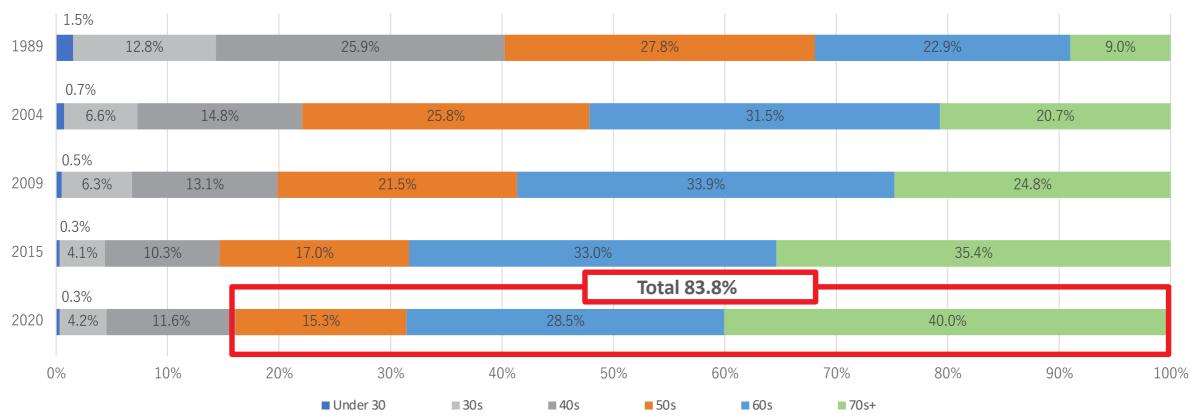
^{*3} Consumer Hidden Assets Survey Committee press release (December 2021)

Our Market Recognition: Personal Financial Assets of Age Groups MARKET ENTERPRISE



The share of financial assets of individuals in the 60+ age group has almost doubled over the past 30 years. In 2020, individuals in this age group accounted for 68.5%. The figure for individuals in the 50+ age group was 83.8%.





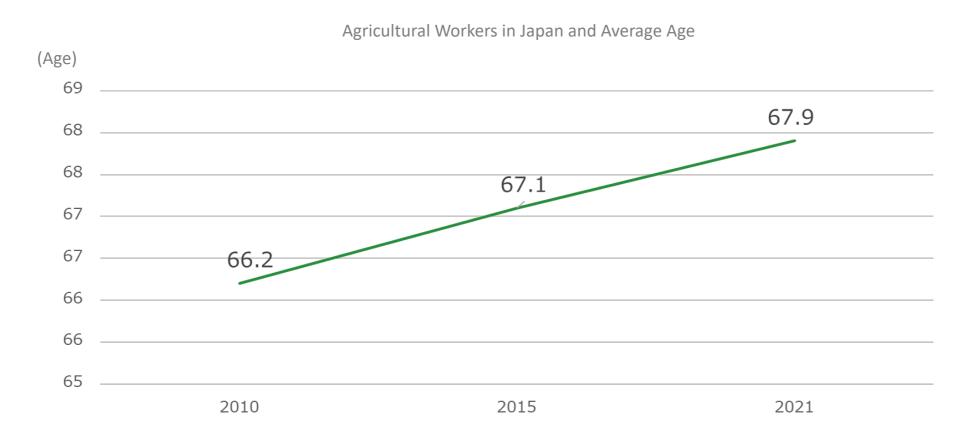
Source: Ministry of Internal Affairs and Communications; National Survey of Family Income and Expenditure (Two-or-more-person Households)

Note: Financial assets = Current savings (before deduction of current debt)

Our Market Recognition: Increasing Age of Agricultural Workers in Japan



Farmers are aging as their average age has reached 67.9 years. As a result, the social issue concerning the disposal of farming equipment will persist as farmers abandon farms.



Source: 2020 Agriculture and Agricultural Village White Paper, Ministry of Agriculture, Forestry and Fisheries



Our Business

Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Media Business

Mobile Communications Business

Second-hand Online Business



More "reuse" convenience for smart consumption

The second-hand online business of MarketEnterprise provides a safe and convenient reuse market that people can use with confidence in order to help build an infrastructure for a society where goods and resources are recycled.









Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

The takakuureru.com Purchasing Website



A nationwide comprehensive online purchasing service that is simple and convenient Customers can use the telephone or internet to perform a preliminary check of market prices.

業界最大級の 高価買取サービス 買取サービス利用者が 「薦めたい」と思う買取サービス※ イメージキャラクター 小泉 今日子

https://www.takakuureru.com/

Products Purchased by takakuureru.com



More than 30 types of products, mainly in niche markets



























































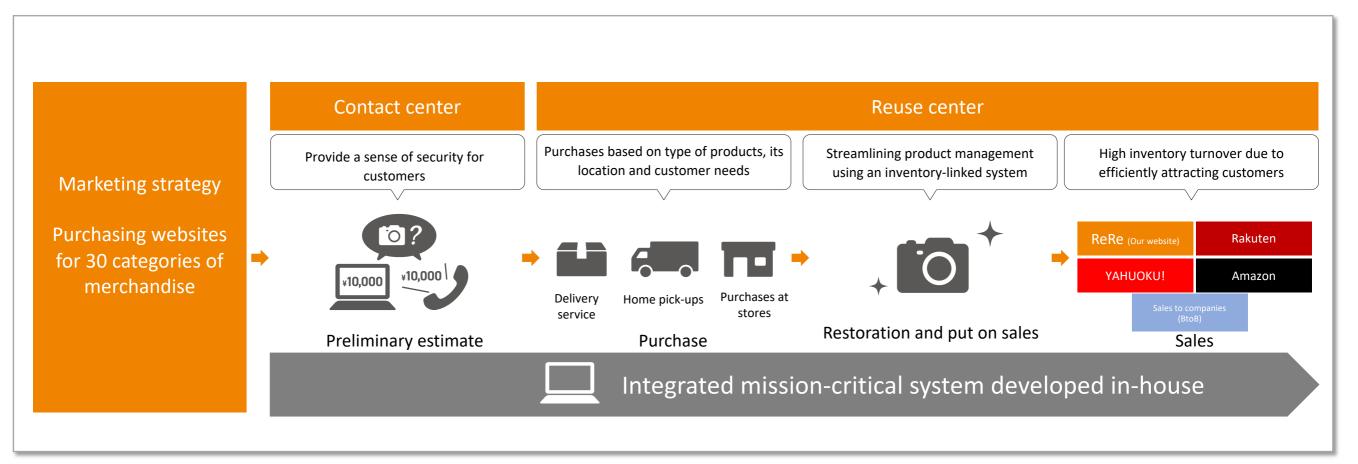




Business Model (Reuse Services For Individuals)



Purchase and sale of second-hand products using a C-to-B-to-C model Marketing, call centers, distribution centers and core systems are all operated internally.



^{*}The C-to-B-to-C model includes direct transactions with consumers as well as transactions that use companies as an intermediary.

Reuse Services For Individuals: Strengths



✓ Preliminary check using a call center



Call centers provide proposals for purchase prices, purchasing methods and other activities to give customers a reliable and efficient reuse experience.

✓ Many purchasing methods and product categories







Purchases at stores



Home pick-up

✓ A nationwide network of reuse centers



Reuse centers throughout Japan eliminate reluctance to using this service involving customers' perceptions and the infrastructure.

Reuse centers in 13 cities: Sapporo, Sendai, Saitama, Tokyo, Nishi-Tokyo, Yokohama, Nagoya, Osaka, Kobe, Fukuoka, Tottori, Yuki and Chiba

✓ Standardized operations



A 1,000-page operations manual Many training programs

The Standard Operation Procedure Manual ensures the consistency of all services by defining ME's own systems for all tasks extending from purchasing to selling merchandise. All standards are based on data and knowledge acquired since MarketEnterprise started operations.

Reuse Services For Individuals: Award History





Shoppers Eye "Purchasing services that users want to recommend"

•	Recommended purchasing services of flea market app users	No.1
•	Recommended purchasing services of auction website users	No.1
•	Recommended purchasing services of audio fans	No.1
•	Recommended purchasing services of camera fans	No.1
•	Recommended purchasing services of model train fans	No.1
•	Recommended purchasing services of musical instrument players	No.1

Internet survey by Shoppers Eye from January 31-February 2, 2020, with 1,044 people between age 20-79; website perception comparison survey of 10 home appliance purchasing services selected based on Google searches for "home appliance purchasing services" as of January 23, 2020



YAHUOKU! Best Store Awards

• Best store of the year First (2017, 2018, 2019)

Home appliances
 PC/smartphones
 First (2014, 2016, 2017, 2018, 2019, 2020, 2021)
 First (2015, 2016, 2017, 2018, 2019, 2020, 2021)

• DIY/agricultural equipment First (2017, 2018, 2019)

Home/interior products
 First (2016)



Simple Style Awards 2021 by Housekeeping Association

· Simple Style Award, Special Award

Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Machinery (Agricultural Equipment)



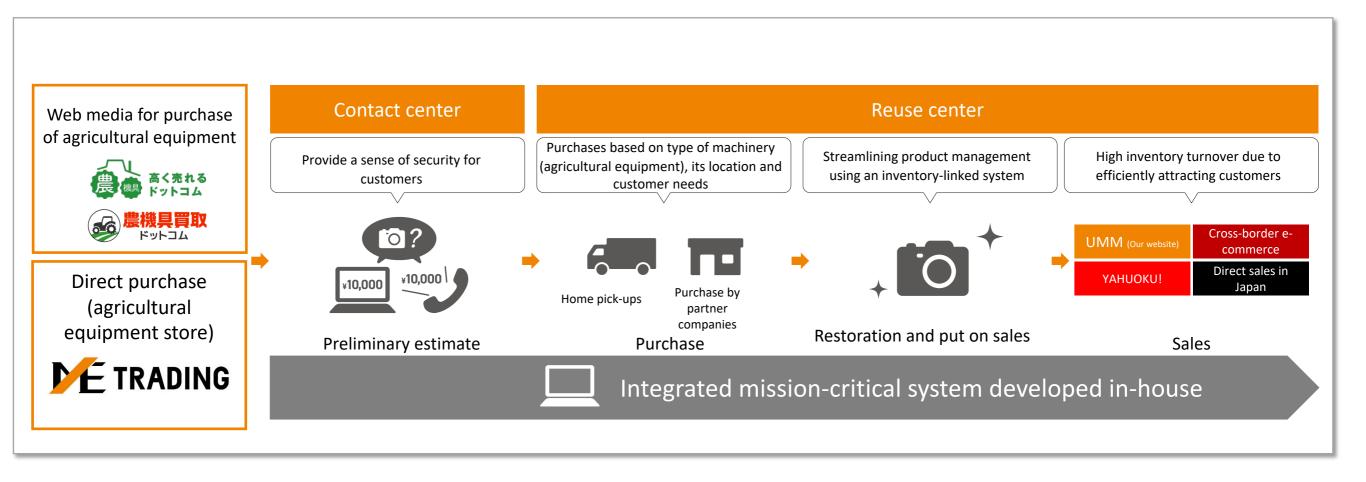
This business buys agricultural equipment in all areas of Japan and uses ME's own e-commerce infrastructure to sell this equipment in Japan and many other countries.



Machinery (Agricultural Equipment): Business Flow



Utilizing the know-how cultivated through second-hand services for individuals, we have established an integrated business flow from the purchase of used machinery (agricultural equipment) to domestic sales and exports.



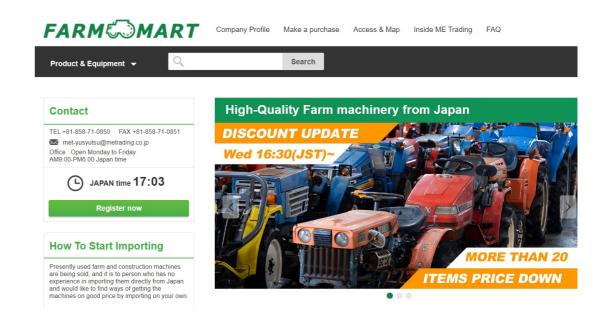
Machinery (Agricultural Equipment): Exports



We directly export used machinery (agricultural equipment) to over 81 countries. Even now we are expanding export channels.

- Netherlands
- Albania
- Armenia
- Belgium
- France
- UK
- Greece
- Italy
- Hungary
- Moldova
- Poland

- Romania
- Spain
- Egypt
- Saudi Arabia
- Yemen
- Kenya
- Morocco
- South Africa
- Bangladesh
- Cambodia
- China



https://farm-mart.jp/en

Machinery (Agricultural Equipment): Made in Japan Used Machinery



As Japanese tractors used in Japan are in good condition and rarely break down even after 20 to 30 years use, they have strong demand in Europe, the Middle East and Asia.









Counselor, Embassy of the Republic of Cote d' Ivoire in Japan

Embassy of the United Republic of Tanzania in Japan







Embassy of the Republic of Mozambique in Tokyo



Embassy of the Republic of Zambia in Japan

Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Summary



This reuse platform allows users to receive appraisals from reuse shops throughout Japan. The number of users was about 1.1 million as of November 2022.







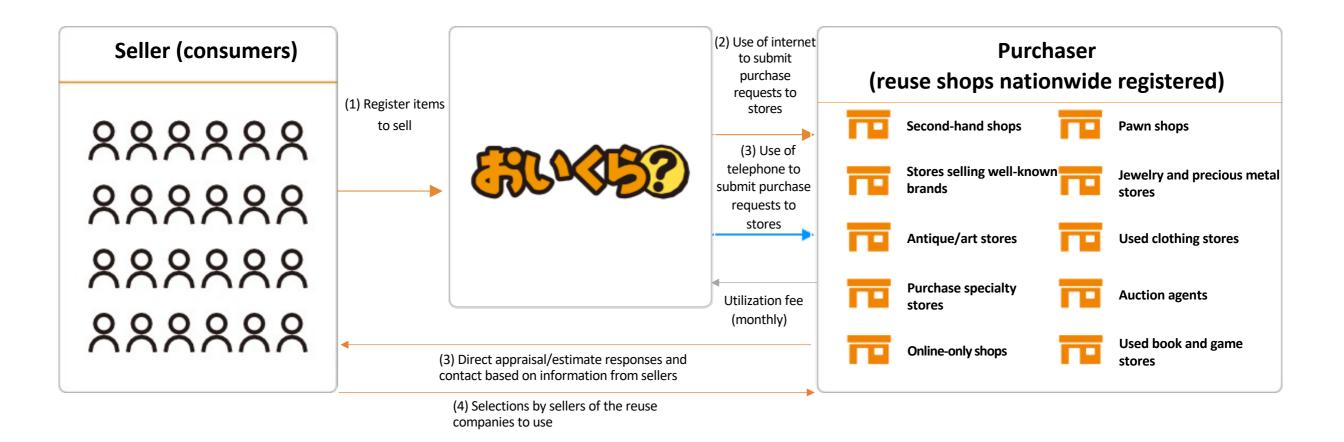


https://oikura.jp/

Business Flow



Simply register the information for a reuse item that is to be appraised and sold in order to receive responses from many reuse shops to facilitate the selection of the best company to use.



Partnerships with Local Governments

A faster pace of adding partnerships with local governments to help create a recycling-based society. The goal is 100 partnerships by 2025. *As of December 2022































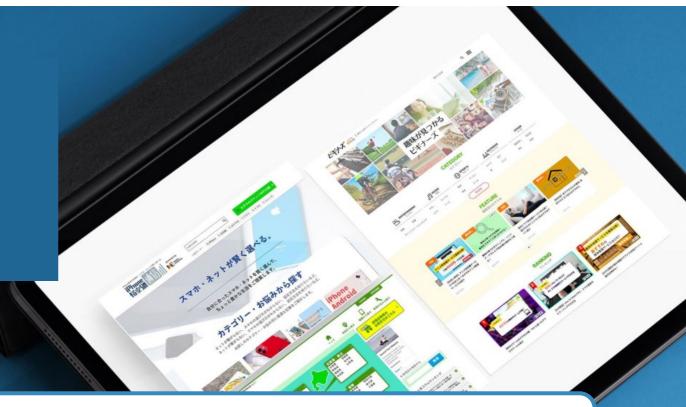


Media Business



The <u>best options</u> for everyone as consumer behavior diversifies

The media business is a source of content for "smart consumption" as the behavior of consumers continues to diversify. Websites have content that allows all visitors to find the best option for their requirements.



















Media Business: Media Profiles



There are eight websites for telecommunications, merchandise, repairs and other categories with content that supports "smart consumption."



Beginners 🕝

This website is for people who want to start a new hobby. Content covers more than 100 types of hobbies, enabling people of all ages and backgrounds to find a suitable activity.

https://www.rere.jp/beginners/



iPhone Kakuyasu SIM Tsushin

Visitors to this website can find information about iPhones, WiFi and WiMAX that is easy to understand. Using this information allows people to select phones and communication services that are the best match for their requirements.

https://www.kashi-mo.com/media/



Takakuureru.com Magazine and

Oikura Magazine

This reuse media has information about buying, selling and disposing of many types of items. The site gives people an option other than simply putting in the trash items no longer needed.

https://www.takakuureru.com/magazine/



SIMCHANGE

This website has information about all aspects of the telecommunications domain in order to enable visitors to select inexpensive SIM cards and smartphones that match their needs.





Oikura Magazine

This magazine has articles about discarding and recycling items no longer needed, the proper way to use recycling shops, and how to sell items for reuse at high prices.

https://oikura.jp/magazine/



OUTLET JAPAN 🗗

On this website, visitors can find information about sales and other events at outlet malls in all areas of Japan, new products and other useful information involving online shopping, and other types of "smart consumption" information.

https://outlet-mall.jp/



Saiyasu-Syuuri.com

Japan's largest platform for repair company information, this website encompasses a broad range of categories including smartphones, PCs, iPads, watches, cameras, home appliances, automobiles, motorcycles and many other items. Users can use comparisons to select the best companies for their requirements.

https://saiyasu-syuuri.com/



An information website for agriculture

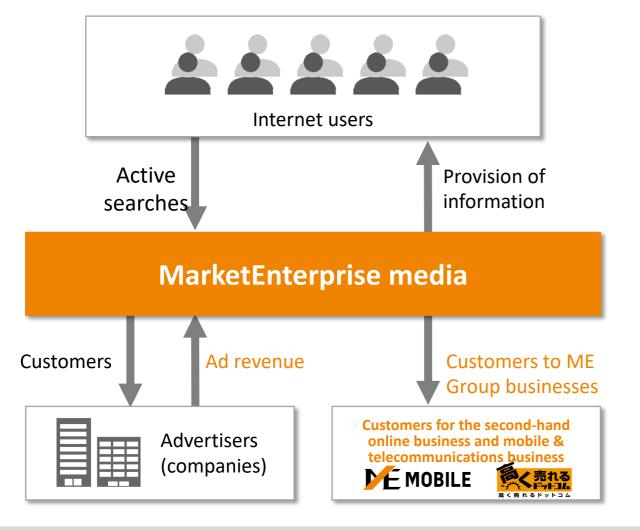
This website has a broad range of useful information for everyone in the agriculture sector, including people thinking of starting an agriculture business or leaving this business sector.

https://ummkt.com/blog/

Media Business: Business Model



Internet media that supplies useful information to people who seek "smart consumption" and that sends customers to other ME Group businesses



Monthly page views

About 14 million

Mobile & Telecommunications Business

Mobile & Telecommunications Business

A data communication service people choose first due to outstanding pricing, speed and

reliability

Kashimo WiMAX provides reliable high-speed data transmissions at one of lowest rates* among all WiMAX service providers.

*Based on information obtained by ME from catalogs and websites of major data communication service providers





Mobile & Telecommunications Business: Kashimo WiMAX



Kashimo (combination of the words kashikoi (smart) and mobile) is a safe, reliable and convenient mobile data communication service that uses a portable WiFi router.



First place in the mobile router and home router categories of the 2022 popularity ranking of mobile communication providers by kakaku.com. (Rankings are for January to December 2022)



https://www.ka-shimo.com/wimax

Mobile & Telecommunications Business: Kashimo WiMAX



Subscriptions are increasing for Kashimo WiMAX, which has one of the lowest rates and simple fee plans.

No.1 3冠 獲得!!



Number of subscriptions

75,000 About 75,000

*As of December 31, 2022

※「Wi-Fi」10サービスを対象としたサイト比較イメージ調査 ※調査実施:株式会社ショッパーズアイ※実施日時:2020年4月17日~20 ※比較対象企業:「Wi-Fi」でのWEB検索上位9社を抜粋 ※調査対象:男女、18~69歳、営業職を対象



Activities for Sustainability

Musical Instrument Donations for Hometown Tax Payment



- By using Japan's hometown tax deduction system, individuals can donate musical instruments that are no
 longer used to schools and other organizations. In return, they receive a tax deduction based on the value of
 the donated instruments.
- In January 2021, MarketEnterprise received the Local Government Commendation of the Hometown Creation Awards given by the Ministry of Internal Affairs and Communications.

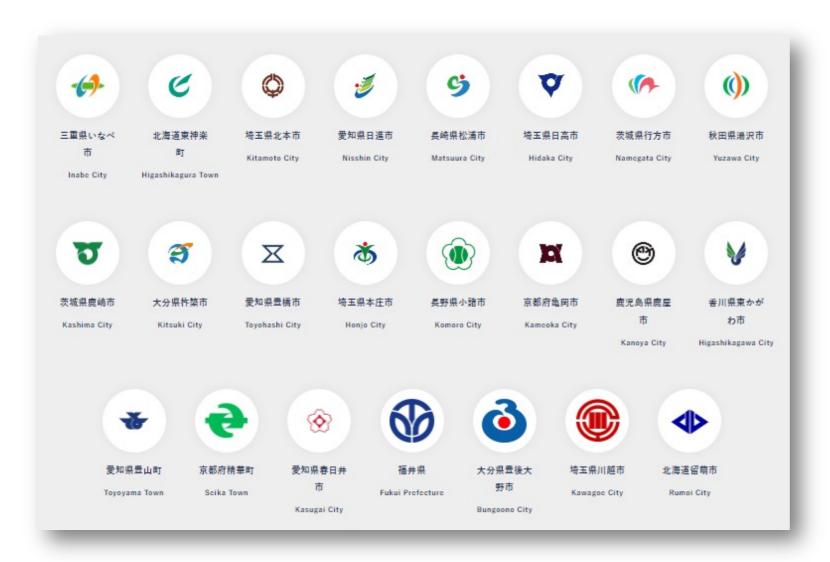


https://www.gakki-kifu.jp/

Participating Local Governments



23 local governments have been participated in this program as of December 31, 2022.



Cumulative number of appraisals

1,594

Cumulative number of donation points

718
About

Forward-looking statements in this document, such as forecasts of business performance, include forward-looking statements, assumptions and projections that are the basis of our plans. Actual business results may differ substantially due to various factors.

For IR-Related Inquiries and Inquiries about this Document MarketEnterprise - IR

<u>ir@marketenterprise.co.jp</u>

To be an Optimized Trading Company for the creation of Sustainable Society

